

HomeFirst Programme

Date: 10th September 2024

Report of: Director of Adults and Health, on behalf of Leeds Health and Care Partnership

Report to: Scrutiny Board (Adults, Health and Active Lifestyles)

Will the decision be open for call in? Yes No

Does the report contain confidential or exempt information? Yes No

Brief summary

Since Autumn 2022 the Leeds HomeFirst Programme has been working towards our shared vision of a sustainable, person centred, home first model of intermediate care across Leeds that is joined up and promotes independence.

The Programme has been undertaken in services across the Leeds Health and Care Partnership and supported by a joint Programme Team made up of staff from the Partnership working alongside our external partner Newton Europe (commissioned to provide additional capacity and capability for this complex programme of work).

A briefing paper, appended to this report, provides an update on outcomes delivered and proposed next steps.

Recommendations

Scrutiny Board are asked to consider the content of the appended briefing paper provided by the Leeds Health and Care Partnership on the HomeFirst Programme.

What is this report about?

1. The appended briefing paper by the Leeds Health and Care Partnership provides a progress update on the HomeFirst Programme, including progress against each of the five HomeFirst projects in relation to Active Recovery at Home; Rehab & Recovery Beds; Transfers of Care; Enhanced Care at Home; and System Visibility & Active System Leadership. The briefing paper provides an update on outcomes delivered to date and financial impact and sets out planned next steps.

What impact will this proposal have?

2. The HomeFirst programme sets out to achieve a sustainable, person-centred, home-first model of intermediate care across Leeds that is joined up and promotes independence. The initial phase of work is nearing completion, with future work towards this vision in the planning stage.

How does this proposal impact the three pillars of the Best City Ambition?

Health and Wellbeing Inclusive Growth Zero Carbon

3. The current Leeds Health and Well-being strategy sets out the ambition that Leeds will be a healthy and caring city for all ages, where people who are the poorest improve their health the fastest. The aims of the HomeFirst programme support many of the strategy's priorities including "the best care, in the right place, at the right time".

What consultation and engagement has taken place?

Wards affected:

Have ward members been consulted? Yes No

4. Following a period of piloting and testing the HomeFirst programme has implemented changes to ways of working, processes, workforce and culture that have been carefully designed with experts from across services and organisations. The changes were iterated based on the measurable impact they are having on the programme KPIs, as well as feedback from staff and patients/service users. The changes are now being embedded in relevant service areas and moving to business as usual ownership by local leadership teams.
5. The HomeFirst Blueprint sets out further ambitions and a potential work programme to be delivered by the Health and Care Partnership in coming years. A similar approach to consultation and engagement will be used for future changes.

What are the resource implications?

6. Any related resource implications are reflected in the appended briefing paper.

What are the key risks and how are they being managed?

7. Any related risk implications are reflected in the appended briefing paper.

What are the legal implications?

8. There are no identified legal implications from this Programme.

9 Appendices

Appendix 1 – Briefing paper by the Leeds Health and Care Partnership presenting a progress update to the Adults, Health and Active Lifestyles Scrutiny Board on the HomeFirst Programme September 2024.

10 Background papers

None